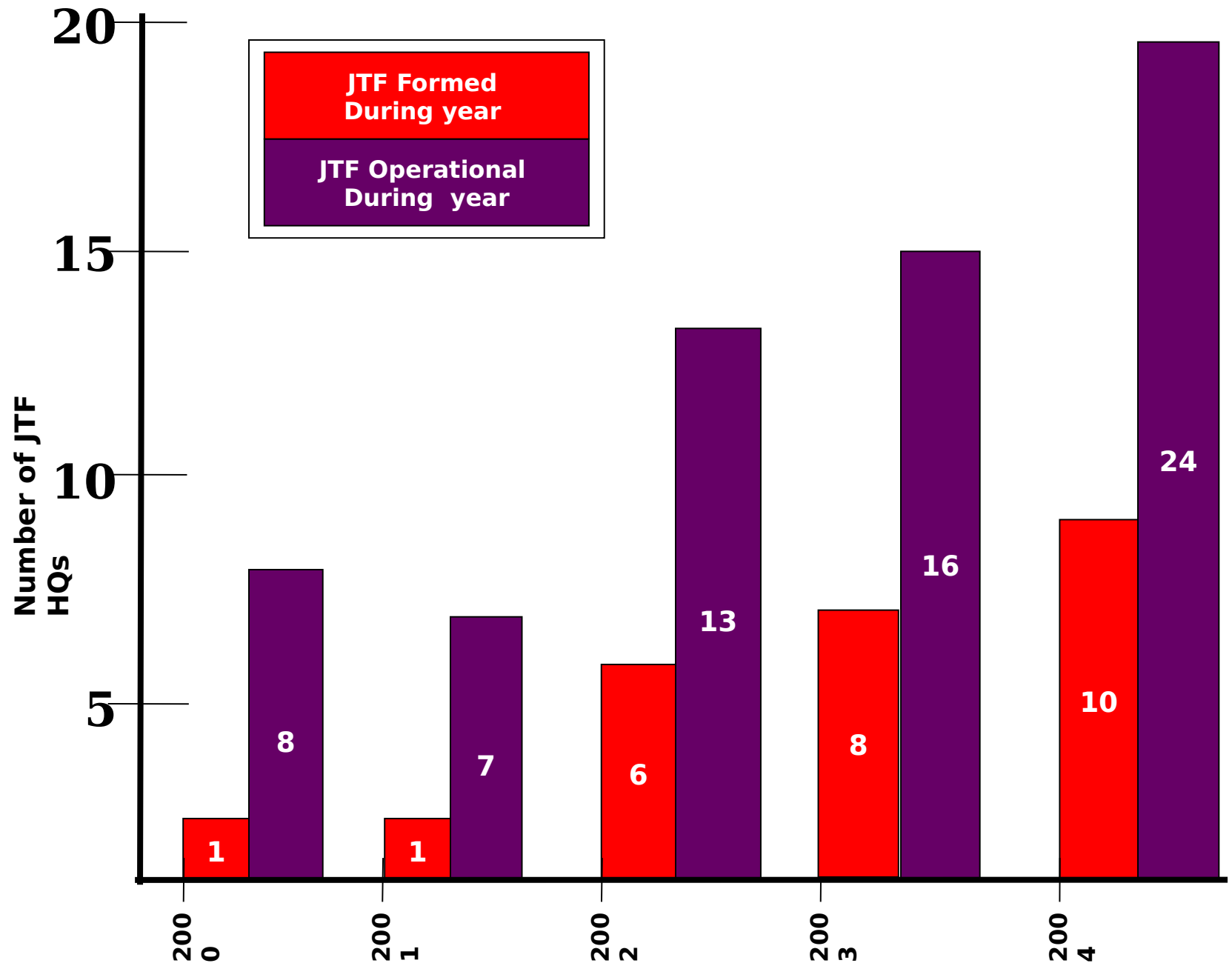
The Joint Perspective

U.S. Joint Forces Command

Allied Command Transformation (NATO)

- **Organizing, Training & Equipping Joint Forces**
- **Institutionalizing Process & Product of Change**
- **Delivering Coherently Integrated Capabilities**
- **Establishing/Reinforcing Joint Culture**

Requirements for JTF HQs are Increasing



Requires more than 4000 Individual Augmentees pulled from assigned duties. Also requires Service operational headquarters that are not focused on their force providing duties.

Attributes of a Transforming Joint Force

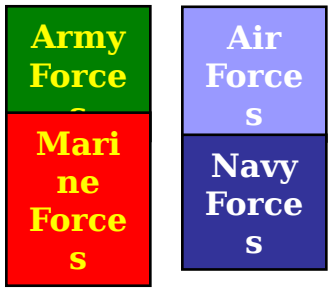
The Operator's approach

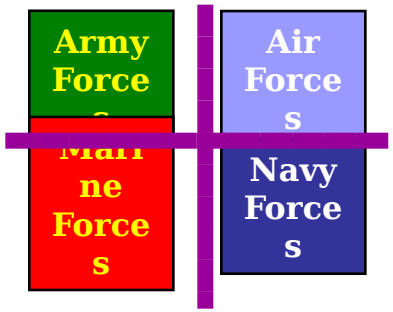
Deconflict
Service Forces

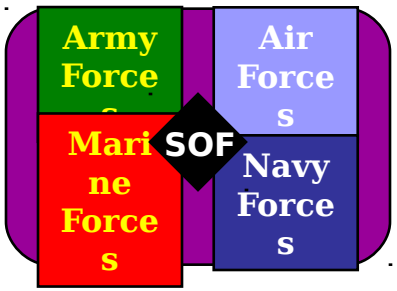
Coordinate
Stitch Service Seams

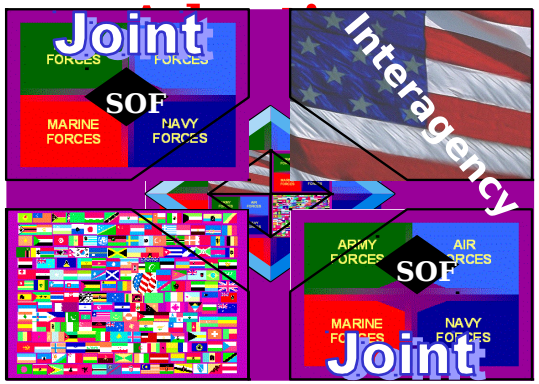
Integrate
Services/SOC OM Capabilities

Coherently Integrate
Interdependent, Collaborative, Learning &





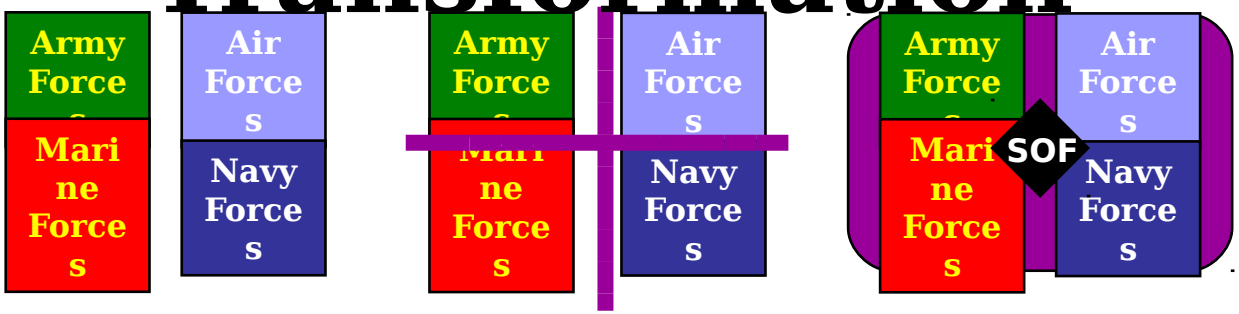


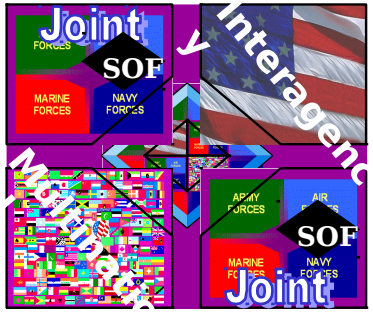


Result:
Effects-Based Outcomes

Supported/Supporting

Continuum of Transformation





Service Wargames ← Joint Operating Concepts → Joint-Service Wargames

Service Training Transformation ← → Joint National Training Capability

Attrition Warfare ← → Effects-Based Operations

Organic Fires ← Fire Support Coordination Line → Kill Box/Joint Terminal Attack Controllers → Joint Fires

Service Command & Control ← C4ISR → C2+C2ISR → Joint Command & Control

Service Lessons Learned ← Joint Center for Operational Analysis - Lessons Learned → Joint Lessons Learned